SHELDON'S FAREWELL MESSAGE

# Advice He Has to Offer to New Lawmakers Regarding Many Matters of State Wide Interest.

Governor Sheldon's farewell message | for publicity of county funds and the inread to the legislature was a lengthy document, covering many subjects of state

polley and legislation. Chief among the topics touched on which will attract more than ordinary attention are his recommendations relating to taxation, the revision of the state primary law and to liquor Aggislation. The portions of his message on these topics are quoted herewith. Other recommendations and comments he makes are as follows.

That the governor be given discretion to refuse to review applications for pardon or commutation of sentence.

That an indeterminate sentence law be passed b ythe legislature and a board of pardons be established by an amendment to the constitution.

That a plant be established at the penitentiary to manufacture godos used by the various state institutions.

That the state institutions are in good condition and great improvements have been made during the last few years.

That the state carry its own insurance wherever suitable fire protection has been provided.

Commending the National Guard as de serving of the most loyal support by the apparent disposition among the railroad citizens of the state.

Deploring that there are not better militia companies in Lincoln and Omaha and that would be helpful to the board of pointing out lack of means is the cause of inefficiency.

That the state build armories in those cities which are maintaining militia companies

That officers of militia companies be appointed by the governor after a commetitive examination

Calling attention to the fact he has ap- lands throughout the state. pointed a commission on the conservation of natural resources, to serve without pay and to report to the governor.

That the legislature make provision so that Nebraska can be represented at the Maska-Yukon exposition.

as speedily as possible with permanent as the law requires. Buildings.

Commending the National Corn exposition as a credit to the commonwealth and praising the Nebmaska exhibits.

Reporting that the silver service donat ed by the state to the battleship Nebrasin had been presented at aSn Francisco June S.

Recommending the legislature appropriate \$15,000 to apply on the cost of a monument to Abraham Lincoln on the bapitol grounds.

Calling attention to the necessity of repairing and improving some portions of state during the last ten years knows the capitol, more particularly the basement.

Concurring in the recommendation of the state veterinarian that a live stock sanitary commission be established. Recommending an appropriation sufficient to enable the state authorities to knowledge of the actual value of all the maintain a live stock quarantine where meeded.

Favoring an appropriation to enable the experiment station to make investigations for the cure and prevention of hog cholera.

terest paid thereon. Taxation. The state board of equalization under

this administration has endeavored, so far as it was possible, to make the assesments of property uniform, so that each class of property should bear its just proportion of the burdens of taxation. To this end, the Union Pacific railroad

property, in 1907, was increased 25 per cent. Increases were made on other rallroad property. Altogether the assessed value of railroad property in 1907 and 1908 was increased by the board, \$5,654,-441.

Any one who has given the question o railroad assessment much consideration, and has familiarized himself with the facts, must realize that the railroad companies are, comparatively speaking, not equitably assessed. Some of the roads whose earnings are small are probably assessed at a higher value than some of the other and greater railroads whose earnings are much larger. However, these inequalities must necessarily continue to exist until the railroad companies fall out with each other. At present there is an companies to stand together and not give information concerning another company equalization.

In 1907 the lands of this state were as sessed at approximately \$146,000,000, an increase of \$55,700,000. This increase was brought about from the fact that lands had not been assessed since the year 1904. and because since that time there has force laws. been a great increase in the value of

Difference in Valuation.

When the assessment of lands was returned to the state board of equalization. this year, it was apparent that county assessors had not used the same measure of value. The board endeavored to cor-That the state fair grounds be equipped rect that condition and perform its duty

> It is the duty of the board of equalization to equalize all classes of property so that the burden of taxation may gually shared.

The first essential in a just system of axation is to provide means for a uniorm assessment. No class of tax payers will complain of their assessment if the property is assessed uniformily throughout the state.

The question of taxation is not an easy one. But anyone familiar with the history of the assessment of property of this

that the property at the present time is by far more uniformly assessed than it was under the old revenue act. It is true that it is difficult for the

board of equalization to do justice in all instances, because no one can have property in all parts of the state.

The board of equalization is composed of officers elected by the people of the state. There need be no fear that such a board will deliberately and intentoinally do an injustice to the taxpayers in any portion of the state

a great increase in the assessment of SHALLENBERGER'S FIRST MESSAGE personal property. It is well worth your while and attention to find out what manner and methods the personal prop-

erty owners are employing to conceal their property from assessment, and to

amond the law, if need be, so that such action can be prevented.

Record of Legislation of 1907. I am pleased to inform you the rallway commission estimates that shippers and passengers of this state have been saved

\$6,000,000 as a result of legislation passed by the last legislature, reducing passenger fares to 2 cents a mile; express rates 25 per cent; and freight cates, on grain, live stock, fruit, lumber and coal, and other commodities in cartoad lots, 15 per cent

Experience has demonstrated that the terminal taxation law which was passed by the last legislature has provided a more equitable system of taxation, and on the whole has been beneficial to the taxpayers residing in the cities and villages. The last legislature also passed an act to control lobbying and to prevent corrupt probably less than one and one-half milpractices affecting legislation; abolished the free pass evil by enacting an antipass law; enacted a state-wide primary law, requiring political parties to nominate their candidates by direct vote of the people, and maye the railway commission power to put an end to rebates and discriminations in transportation, to make and to fix rates, and to control them properly in all particulars. Telephone, telegraph, express and street railway companies were also placed under the

control of the railway commission. That legislature passed a purs food law and an employes' llability act. enacted laws providing for neglected children; provided for free high school privileges for normal training in high schools and assistance for weak school districts; prohibited pooling by bridge contractors, and provided a way to remove officers for willful neglect of duty and failure to en-

## Primary law.

The primary law should not be repealed but in some particulars should be amended. Provisions should be made for a rotated ballot. The precinct-committeemen should be selected by the voters at the primarles instead of being appointed by the county candidates, as now provided. There, should be a different provision

than that now continued in the law regarding platform conventions. Now, each county is entited to one delegate. This is not representative. Another objection is until after the primarles. A party platform should be promulgated before the candidates are nominated. Provisions should be made so that the platform convention shall be held before the primaries or the matter of platform-making left to the candidates nominated by the respective parties.

#### Sterlization of Delinquents.

Those dependent upon the state have been increasing year by year, and more particularly the insane and convicts. This is a matter for exceedingly serious consideration.

Society is justified in adopting such policies, and in carrying them out against individuals, as will in the long run tend to help elevate and perpetuate the human race. Careless and ill-advised marringes have had a great deal to do in increasing the dependent classes and in producing untold misery. I therefore recommend for your earnest consideration change in our marriage laws so that it

# Urges Passage of Bank Guarantee Law and Makes Other Recommendations and Suggestions.

touched upon by Governor Shallenber. the average deposits as shown by the reger in his first message to the Nebraska legislature:

To the senate and house of representatives of the thirty-first session of the Nebraska legislation: I congratulate you mon being called to serve in your legislative capacity at a time when the state is enjoying general prosperity. Nature bas been kind and her yield bountiful. Our people are industrious and the demand and prices for their products satisfactory. Our population is not dense. lions of people dwell within our borders. A study of the records of our bureau of statistics will show how marvelous have been the achievements of these later years. So rich our soil, so matchless our climate, so wonderful the industry of our people that here upon Nebraska soll. American civilization in its highest development piles up each year a larger surplus of useful products than a like num ber of people can produce upon any other spot on earth.

With a clearness of vision and understanding as to the purposes and possibilities of legislative enactment, a steadfast and successful people will not expect of you impossible things or unreasonable laws. Having wrung year after year, great riches from a generous soll, they now know that they can compel prosperity to abide with them always. They will however, expect of the party, whose members control this senate and the elected.

Governor Sheldon has detailed to the result of his administration of state uffairs, and you have listened to his recommendations. I urge that you give carnest and careful consideration to all that he has said.

I shall briefly call your attention to legislation, the prospect and hope of which, in my opinion, has brought about this change in the control of the executhat the platform convention is not held tive and legislative departments of state government. It is first to be noted that no new or radical legislation is asked for. Every suggestion is but to amend, correct, or improve some existing law.

As a general rule, we already have too many laws incumbering our statute books. Many are good, some imperfect, a few bad. The good should be let alone, the imperfections cured, the bad repealed. What is needed, in my judgment, is an honest and fearless enforcement of the laws that we now have, rather than a constant cry for new laws, and new laws as an excuse for inaction and delay.

The matters to which I wish to call your especial attention are not numerous, but I believe them to be important.

I shall present them to you under separate heads. Suggestions as to Improvements in our

Banking Law. Andrew Carnegie has said, "America

Following is the principal subjects of such tax to be a certain per cent of ports of the department of banking and payment to be made at stated periods and for a fixed amount.

> Our state department of banking has a complete record for the past eight years showing the result of receiverships of insolvent state banks. This record shows that since 1900 a total deposit of \$515,-264.24 has been placed in jeopardy by reason of the failure of state banks. From the assets of these insolvent institutions depositors claims have been liquidated until the balance unpaid for the entire period of eight years is \$198,255.23 or an average annual loss of about \$26,000.00 to depositors. Creditable as this showing is, feel quite certain that with a number of improvements which can be made in our present law, the percentage of loss can still be materially reduced. The minimum capital required for the incorporation of a state bank should be increased to at least \$15,000.00. Bank examinations should be made twice a year instead of once as now required. Examiners should be assigned to a certain territory and thus eventually would be come familiar with conditions and securitles in that locality and would acquire the necessary knowledge as to the worth of the bills receivable of the banks which

they would examine, which is the essential thing in determining the solvency of any banking corporation.

Under a guaranty plan which would make the banks of the state sustain the losses of the entire system, the bankers house, the specific legislation pledged in should be given a share in the control of the platform upon which you were the department. The present banking board, which is composed of three officers elected for an entirely different purpose. should be abolished and a non-partisan board established to be composed of three members appointed by the governor each of its members to have had at least five years' practical experience in banking and at least two of them to be actively engaged in that business at the time of their appointment. A hank commissioner should be appointed by the governor with the approval of the banking board, who should have had an experience in the banking business equivalent to that required of a member of the board, and he should select the necessary number of examiners with the approval of the board of control. The banking board should sit in session at Lincoln at stated periods and be paid for the actual time in session. They should have complete control of the issuance of charters and the general administration of the banking laws. It has been urged by critics of the guaranty of deposits plan that it would lead to the establishment of too many banks. This would be a serious objection if such were the result. It would greatly strengthen our banking system if the banking board were empowered to exercise a proper censorship over the issuance of bank charters.

taking other people's money on deposit, lar that comes out of the treasury must has the worst banking system in the loaning it to the public and sceping the have been paid in by some tax payer world." I scarcely think the facts warinterest thereon is so aburing that at rant such a statement, but will venture times the number of banks increase more is dug out of the soil by the unremitting to marry until a certificate from a physi- the opinion that we have not the best rapidly than the needs of busines require system that it is possible for us to obtain with consequent overloaning, hazardous for extravangance or unnecessary exbeen presented, containing a statement and nothing but the best should be good risks, extravagance in buildings and ex- pense.

years when no failures would occur and added to this the power to raise in any one year by extraordinary assessment six times as much as has been placed in jeepardy during the worst year that we have experienced since the present law was established. It is my judgment that such a system would be a rock of refuge for the banks and for the people in the fercest financial storms that may come.

I desire at this time to congratulate and commend the management of our present banking department for the splendid results it has secured under the present law. It is the showing of exceedingly small losses sustained under our present management and system which gives us confidence to believe that with mprovements in our laws as to capitalization. management and control a still better showing can be accomplished. The proposed guaranty fund under such a system as has been suggested should be deposited with the state banks under regulations similar to our present state depository law or with such additional seurity as the legislature may require. The proposed law should provide that national banks may avail themselves of the advantages and protection of the guaranty fund under suitable provisions and satisfactory showing as to the condition of such banks to the banking board.

The banking board should be empowred to fix the rate of interest to be paid depositors by banking corporations operating under the guaranty of deposits law, or if this be thought too great a power to confer upon them, the rate should be fixed in the scatute by the legislature.

## Revenue Law.

Our present revenue law should be amended in so far as is necessary to restore to the people the right to elect the precinct assessors and to limit in part at least the arbitrary powers which the present law gives to the state board of equalization and assessment, so that the people shall have restored to them some voice in determining the umount of taxes they shall be compelled to pay to support the state government. It appears to me too great a gift of power to give to the state and conuty boards the right to determine the amount of the levy which shall be laid upon the property of the citizen and at the same time empower the state board to determine through its mandates to the county assessors and his deputies the valuation that shall be placed upon the property of the tax payers. When we consider that the members of this all powerful board of assessment acting in their official capacity as the heads of different state departments are authorized to spend the money taken from the pockets of the people by the force of this same revenue law, the danger lurking in this excess of power becomes more apparent. It is to be remarked that different state departments have commended the present law because it provides much money for their use. It is generally to be noted that those who pay out money which others must pay in, view the magnitude of the amount to be expended with greater equanmity than those who have to provide it. The cost of our state government has increased enormously in recent years. I wish to impress upon you that funds should be provided to meet every legitimate demand of the government, our different state in-The possibilities of profit to be made in stitutions and our school, but every dol-

Favori tablishment of a bacteriological labora tory.

## Public Education.

for the training of teachers in the state university and normal schools.

Favoring an appropriation of at least \$30,000 to further junior normal work. Favoring an appropriation to assist weak school districts.

Directing attention to the fact that the Increased valuation of assessment property will care for the normal growth of the did not have the right to mise or lower state university and provide means for any particular class. Experience demonincreasing the salaries of some profes-Sors.

Favoring an increase in the size of the university campus so that an athletic The law in this respect should be left field and a place for cadets to drill can be provided.

Favoring appropriation for agricultural experiment work.

The establishment of additional experiment stations, one to be in the sand hills in the assessment of land values in 1908. district, another in the extreme western part of the state and another in the irrigated section.

That in grazing counties the county board or the people might require that grop land be fenced instead of grazing their actual value than they are in the lands.

Reduction in State Debt. state debt during the last blennium than the state are still in that period of delever before. On November 30, 1906, there were warrants outstanding against the general fund amounting to \$1,916,671,13, which are for the welfare of the whole On November 30, 1908, this had been re- state. duced to \$765,680.72. The reduction in 1907 amounted to \$551,606.69, and in 1908 the reduction was \$516,433.90, making a total reduction of \$1,148.040.59.

The 1-mill levy, provided by law to reduce the debt, produced during the blennium, \$636,123.85. Therefore, the levy which was made for the general fund produced \$511,916.74 more than was necessary for the general expenses of the state government, and that amount was applied on the payment of the debt. The levy for general purposes during the blennium was 5 mills, the same as in previous years.

Calling attention to the report of the commissioner of public lands and but, engs to the effect the permanent school fund should be reimbured \$525,587,50 and showing there is in all about \$\$,290,000 of if possible, a more just and equilable systrust funds in the permanent school tem of taxation. dund.

Recommending a change in the law for the securing of public funds, so that first mortgages on real estate or other securities of equal value may be used as security.

### New Savings Bank Law

Calling attention to the need in this state for a law that will encourage the establishment of private savings banks. The conditions are such in most of the smaller towns of the state that a savings bank of itself will not pay, and conse quently none are established. Two plana are suggested. Either the enactment of of having branches in various parts of the state, or a law authorizing and provid- \$598,000. ing for the establishment in commercial quiring the business to be kept separate one ways of concealing their property. and distinct

Powers of State Board. The board should not be deprived of the right to lower any class of property or Recommending liberal appropriations all classes of property returned for

> erty or any class of property of a county property has been under-valued.

When the revenue law was first enstrated that it was necessary to change the law, and experience has also demon-

strated that the change was a wise one alone. There is no necessity for any change in the law in this particular. So far as the assessment of land 18 concerned, it is a matter of common knowledge that the per cent of increase with the exception of some parts of the sand hills district, increased from the east to the west. It is also a matter of common knowledge that the lands in the

western part of the state. There should be no complaint that such is the case velopment when many sacrifices must necessarily be made, a good many of

#### Assessment of Railroads.

So far as the lands and the railroads are concerned, I am firmly of the opinion that the railcoads, with the exception of the Union Pacific Railroad company, are assessed as high in proportion to their actual value as are the farm lands of this state. I believe the assessment of the Union Pacific Railroad company should be still further increased, in justice to the other taxpayers of this state, and have so maintained while acting as a member of the assessment board.

So far as the election of assessors by precinct is concerned, that is a different matter, and to that I have no objection if you deem it wise to make the change. If any amendments to the revenue law are made, the object should be to secure.

A glance at the grand assessment rolls of this state will convince anyone that it means whereby the owners of personal property may pay more nearly their proportion of the taxes than to make amendments which will restrict and the the hands of the board of equalization.

In 1965 the personal property of this state, other than railroad and private car plaints. service, was \$75,053,000; in 1907, \$83,186.-000, and in 1908, \$82,593,000.

Anyone who is familiar with the conditions in this state knows that the actual mutual savings banks with the privilege greater than it ws in 1907, yet the grand posed. assessment rolls shows a decrease of

> The holders of the invisible personal When the new revenue act was passed in

what legislation be enneted providing 1903, and first put into force, there was saloon that he has not himself paid for.

will be impossible for any man or woman cian licensed to practice in this state has county. Neither should the board be de- that their health is good and that they prived of the right to raise all the prop- are capable of producing healthy offspring. Those who are a burden upon when, compared with other counties, such society should not be permitted to reproduce themselves.

In order to prevent the confirmed crimacted that board could raise or lower all inal and the incurable insane from proof the property within a county, but it ducing offspring I suggest that you give improvement. The primary purpose for careful consideration to the necessity of passing a law providing for the steriliza- public is concerned, is first that the peotion of that class of people.

### Regulation of Liquor Traffic.

In my opinion the time has come for advanced legislation to better regulate and control the liquor traffic. At the present time there is no political party which. publicly will "stand pat" on the Slocumb law. The demands of the hour call for legislation to control and regulate this traffic in accordance with the present ed, and this will insure the greatest posconditions and needs of the state. This forcement of the liquor laws demon- state. There was a greater reduction in the because the people in the western part of strates that it is difficult to enforce these laws in any community where pub-He sentiment is against such action. The saloon as it now exists is inde-

politics, degrades our men and fills our prisons and asylums.

have come to the conclusion that the proper thing to do at this time is to pass a state-wide probibition act, making provision so that any municipality may suspend such an act by a three-fifths vote, and in such instances to have liquor dispansed as may be provided by law. This sire of make a profit out of the saloon business, rather than upon the people of the state who desire the saloons abolpass such an act and that you also sub-

mit to the people of this state a constitutional amendment embodying such provisions.

possible loss.

## The Anti-Treat Law

In the early part of my administration knowledge of its violation would themselves take the initiative in securing the antics which the law exacts of the bankattorney and standing behind the com-

letter. If it could be enforced it would

Therefore, I recommand that you amend this particular section, known as Section 51 of the Complied Statutes, so that the banks of a savings department, but re- property evidently have discovered vari- authorities who grant the saloon licenses will be compelled to revoke a license whenever any person dinks liquor in a

#### enough for the people of Nebraska. Our penses with the result that in lean years present law is very much in advance in failures occur and innocent people sufall that pertains to safe and proper bank- fer. The overissuance of charters can be ing to the law which proceeded it. No in a great measure overcome by increased one will venture to maintain that the one requirements as to the amount of capital now in force, is perfect, therefore, we stock necessary to be paid in by the are warranted in asking for still further stock holders before a charter shall issue. The amount required in each inthe establishment of banks so far as the stance should bear a proper proportion to the population of the town or city in ple shall have a safe place to deposit which the bank is to be established. As their money, and second that those who an example, showing the manner in need them may conveniently obtain funds which requirements as to capital affect upon proper security after the money the number of bank charters issued, 3,942 shall have been gathered together by the national banks have been organized since 1900 when the requirements of capital banking corporation. stock was reduced to \$25,000.00 as the The ideal system of banking will guar-

antee to depositors the absolute certainminimum. This is 382 more banks than the entire number in existence, when the ty of the return of every dollar depositlaw was changed in that respect. The reduction of the minimum capital stock resible volume of loanable funds in banks question should not be permitted to drag for the needs of business. The state and quirement to \$25,000.00 has doubled the along until legislation is enacted that nation should see to it that every safe- number of national banks in eight years will satisfy only the the extremists. In guard shall be provided for the security A substantial increase in the amount reeastern part are assessed at more nearly that event the legislation will probably of the depositor since they permit and quired as a minimum capital for the esbe that which a minority rather than a authorize the receiving of deposits under tablishment of state banks would have majority approve. Experience in the en- the sanction of a charter granted by the a salutuary effect in keeping the number of banks within a satisfactory limit and From time to time, these guaranties also provide greater security to the de-

have been increased until losses to de- positors. positors are rure indeed. The report of As to the amount of assessment to be the comptroller of the currency for 1908 levied in order to provide an adequate fensible. It breaks our laws, corrupts our shows that a tax of one twenty-sixth of fund for the prompt payment of depositone per cent levied upon the deposits in ors of insolvent banks, I would suggest national banks during the forty-five years that one-fourth of one per cent be levied This question must be met in a practi- that that system has been in existence upon the deposits as shown at the last cal way. After careful consideration 1 would have raised a sufficient sum so that statement published prior to the comno person, who had trusted his money to mencement of the operation of the law a national bank, would have lost a cent. and this assessment to be followed with pointed by the governor and have con-A study of the figures of our own state additional levies in like amount at periods banking department shows even a more of six, twelve, and eighteen months our various state institutions. The state satisfactory condition. Only during the thereafter. After the accumulation of a inst eight years, has the law provided for guaranty fund equal to one per cent of itics as far as may be done and merit a complete report from receivers of failed the average deposits in the guaranteed alone should determine the right of any will put the burden upon those who de- banks. During this period a tax of less banks, an annual tax of one-tenth of one than one-thirtleth of one per cent levied per cent should be levied, because it is upon the deposits in our state banks necessary under a proper system of insurwould have raised a sum sufficient to ance that the prosperous years should ished. I therefore recommend that you have insured every depositor against any pile up a surplus fund to provide for the inevitable demands of less fortunate

With these facts before us, I do not hesitate to say that it is a reflection any possible emergency, such as extra upon our American civilization and husi- ordinary demands upon the fund the ness methods to longer fall to provide an beard should be empowered to levy an insurance guaranty fund and banking assessment of not to exceed two per was requested by numerous petitions to law, which will make every dollar de- cent of the average deposits in any one enforce the anti-treat law. To such 1 posited in a Nebraska bank absolutely year. While this assessment might never is more necessary to devise ways and replied that I stood ready to do all in my sure of being returned to its lawful be levied, the power to use it would have power to enforce that law, but that noth- owner upon demand. Certain deposits are a sustaining effect in times of possible taining a cash fund at the various state ing could be done unless those who had now secured in state and national banks panles. Such provisions would result in institutions should be abolished and the by safe guards in addition to the guarvidence, presenting it to the prosecuting er to protect his individual depositor. banks as at present a guaranty fund of the different state institutions should The county, the state and the nation hav- \$642.351.00. This would be \$127,097,00 be thoroughly systematized. ing found by experience that the secur- more than the entire amount of deposits | It is my most confident

This particular section of the Slocumb ities which the law provides for the or- involved in bank failures in this state that if you provide satisfactory legislaaw has become obsolete and is a dead dinary depositor are at times insufficient in the last nine years. It is three times iton relating to the question to which I and therefore required that the banks the amount that would have been neces- have referred, you can go home with the he one of the best possible measures to shall at their own expense deposit bonds sary to have paid upon demand all the certainty that you will meet a satisfied value of personal property in 1908 was prevent intemperance that could be pro- as additional security to protect them money due depositors in failed banks dur- constituency. With a firm reliance upon ing the years with the heaviest failures the wisdom and judgment of this legisla-

against any possibility of loss. I believe that the desired security can of any in the past decade. It is seven ture and hope that with your assistance, e obtained by levying a light tax upon times as much as would have been re- we may together in some fair measure the capital stock of each bank transacting cuired to pay immediately all of the de- fulfill the hopes and meet the expectausiness under our laws, thus providing posits tied up in state banks during any tions of the citizens of Nebraska, who guaranty fur i to your promptly any one of the last seven years. With the have trusted us with power, I submit possible loss to a appealing by reason of additional amount that would be contri- these questions to you, gentlemen of the the failure of a state bank. The amount buted to such a guaranty fund during the house and senate.

and the great bulk of the state's toil of those who can ill afford to pay

## The Primary Law.

Our present primary law is unsatisfactory and unfair in many of its provisions. The expense to the state in holding a state wide primary is enormous, and unless the election results in registering the will of the party majority of those voting and placing better candidates before the people than the convention method, the benefits of the law cannot be said to warrant its cost. Under the present law, the accidental alphabetical position of the candidates named upon the ballot is at times more potent in obtaining nominations than merit or ability. The number of names required upon the petition of a candidate for a state office, is grossly insufficient. The cost of elections both to the candidates and the state is greatly increased. It is doubtful if the average elector will ever have the required acquaintance with the long list of candidates for the different offices upon the ballot in a state wide primary to insure intelligent selection. I would suggest to you a county primary to nominate county officers and delegates to a state convention. The state convention to select two or more names for each office to go upon the primary ballot and to make the party platform, which ought to be issued in advance of the primary, instead of subsequent to it, as at present.

## Administration of State Institutions.

I would suggest that the constitution ic so amended that a non-partisan board of control could be created to be apferred upon it the entire management of institutions should be removed from polperson to serve the state in the different departments made subject to the board of control. This board, in my opinion, should consist of three members and have at its command the state account and a qualified purchasing or business times. As an additional security against agent, who should have a general knowledge as to machinery, material and construction contracts and of all matters of business coming before the board. This board of control should purchase the supplies for all the state institutions by open competition among those desiring sell to the state. The practice of mainaccumulating in eighteen months with business of the state so far as it applies the average of deposits remaining in state to the general conduct and administration