

Program.
For W. C. T. U. entertainment anti-
que. A. O. U. W. hall, April 13, 1909,
at 8:30 p. m.
Instrumental Music, Miss Gass.
Song, "When You and I Were Young
Maggie," Miss Tacy and Chorus.
"OUR GIRLS AT SCHOOL," CAST:
Miss Discipline, (The Teacher)....
.....Mrs. C. S. Johnson.
Baby Molasses, (The Victim).....?
Sally Freckles, (The Duncie).....?
Lucy Lockett, (The Bright Girl)....?
Mary Grammar.
Edith Syntax.
Belle Geometry.
Carrie Alphabet.
Ruth Algebra.
Lillie Division.
Mattie Mathies.
Song in Four Parts, "The Inebriate's
Lament," (Sung by the Baker family
sixty years ago) Messrs. and Mesdames.
Austin and Moore.
Song, "The Trundle Bed," Mrs. E.
H. Wescott.
"The Wrong Bottle," Cast.
Prof. Gibbons, Ben Windham.
Larry McGuire, John Falter.
Song, "Jennie, the Flower of Kil-
dare," Miss Lillian Thompson and
chorus.
Song, (a) "Sweet Spirit Hear my
Prayer," (b) "The Lords of Creation,"
Mrs. H. S. Austin.
A speech, "What Signing the Pledge

Galveston: Bus- iness Corporation

The Deepwater Committee met night-
ly, discussing the community's affairs.
They viewed Galveston, not as a city at
all, but a great ruined business. What
agency should be selected to reorganize
it? Obviously, no mayor and aldermen;
not with the memory of the past: not
with that pitiful, chattering thing be-
fore them as an object lesson! The
matter was not to be considered. But
about a month after the storm the
present commission government was
suggested. Within ten minutes the idea
was approved and adopted, and a com-
mittee chosen to formulate it. R.
Waverly Smith, a former city attorney
who suggested the idea, was chosen
chairman. Two other lawyers—Farrel
D. Miner, and ex-Congressman Walter
Gresham—acted with him.

There were hints for the Galveston
government in the commissions of
Washington and Memphis, Tennessee,
but they were little more than hints.
For the important feature of the sys-
tem the committee drew straight from
modern business practice. Now, there
can be no doubt of the splendid, brutal
vitality of the great business organiza-
tion. The whole earth is filled with it.
We cannot escape its compulsion—eat-
ing or drinking, getting up or lying
down. The problem of the charter
committee was to inspire with the force
of this strong, live thing, the moribund
institution of the city government. But
where does this great driving force of
the modern business corporation come
from? From personality. The corpora-
tion succeeds because it has harnessed
to its use the ambition and interest of
strong men, by placing upon them in-
dividual responsibility and authority.
The Galveston committee, in the same
way, brought into the impersonal, per-
functory operation of city government,
the same power of personal interest
and ambition—stimulated, not by any
empty political preferment, but by the
satisfaction of a fine and important
public service.

The Galveston Commission is a body
of five men—a mayor or general man-
ager, and four managers of particu-
lar departments. All power resides in the
Commission. A majority vote of the
body is final. The mayor is presiding
officer and general director of the
affairs of the city, but he has no power
beyond his vote as commissioner, ex-
cept some minor abilities to act in case
of emergency. The commissioners must
also come to the board for all power to
act. The Commission, at its first meet-
ing, divides its departments among its
members by vote, under these four
heads: commissioner of finance and
revenue, police and fire commissioner,
commissioner of streets and public
property, the water-works and sewer-
age commissioner. The mayor is elected
specifically for his office, but the com-
missioners are not. But, though the
division of departments is under the
charge of the board, the public are
practically certain, when they cast
their votes, of the office each man will
assume. In fact, the men who now
serve were chosen because of special
fitness for their work. The elections
to the board are, of course, at large,
and the whole body is elected together
every two years the election taking
place in May, a time as far removed as
possible from the time of other elec-
tions.

You must understand exactly the
function of these commissioners, for
this is very important. They are not
superintendents in any sense—although
they are salaried men, the mayor re-
ceiving \$2,000 and each commissioner
\$1,200 a year; they are governors or
managers of departments. First of all,
each represents his department in the
board. They outline its policy there as
specialists in its affairs, and all ques-
tions concerning it are referred to
them for their opinion. All matters of
the daily conduct of their departments
are under their supervision. They are
in much the same position to the city
that the British ministry is to the
affairs of England. Their superinten-
dents under them take the manage-
ment of the routine. They simply ad-
vise and direct. The work, consequently,
in all but the largest cities, will not be so
great but that it can be undertaken by
most business men. Varied amounts of
time will, of course, be given it, ac-
cording to the temperament of the in-
dividual in charge, but the daily aver-
age need not be large. As a matter of
fact, the Galveston commissioners give
it more time than they would if they
were not so actively interested in their
work.

It is a wide-spread belief—and one of
the most hopeless beliefs in the current
pessimism concerning city govern-
ment—that strong and representative
men can never again be had for the
service of cities. There is an ample
supply for the government of libraries
and hospitals and board of trade, but
none for the vastly more important
work of city government. Galveston
has contradicted this skepticism suc-
cessfully. Her commissioners came
into her service, it is true, under the
pressure of a great calamity; but they
still remain, and from present appear-
ances they will continue some years
longer. Their work interests them; it

has become their hobby, as the libraries
and hospitals and parks have their
thousands of wealthy and successful
men throughout the country. The change
in the form of government has made
this possible. In Galveston, where the
office of alderman was a street joke or
a disgrace, the office of commissioner
is a high honor, and an absorbing per-
sonal interest for its holder.

This is the class of men who do the
city business of Galveston: the first
mayor-president was Judge W. T.
Austin, for years one of the leading
attorneys of the city. His death, in
the fall of 1905, made the first and only
change in the Commission up to date.
He was succeeded by Henry A. Landes,
a veteran wholesale merchant, with
wide and varied interests in local busi-
ness affairs. L. H. Kempner, the com-
missioner of finance, is perhaps the
most promising young business man in
the city—a banker and active manager
of large business interests. Previous
to his election he was for two years
city treasurer. H. C. Lanze, the water-
works and sewerage commissioner, is
an active partner in a prosperous whole-
sale house. Before becoming commis-
sioner he was for a number of years a
member of the subsidiary board which
managed the routine of the water de-
partment under the aldermen. V. E.
Austin, commissioner of streets and
public property, is a successful real
estate dealer. A. P. Norman, police
and fire commissioner, is the secretary
and treasurer of a live stock concern,
and has seen previous service as alder-
man. The first two men are wealthy,
the third in more than comfortable cir-
cumstances, and the last two of moder-
ate means. They are all good, clean,
representative men. Galveston has
at last a really representative govern-
ment.

The Galveston commission govern-
ment began in September, 1901. Upon
their installation, its members im-
mediately reorganized the official force
of the city. The salaries were not large,
but they secured an excellent corps of
officers. Albert Ferrier, the expert
accountant who unearthed the scandal
of the city's books in 1894, was made
city auditor. Dr. C. W. Trueheart, a
veteran physician with a life-long en-
thusiasm for proper sanitary regula-
tion, was chosen health physician. John
T. Rowan, one of the cleanest and
bravest men on the police force, was
put at its head. Throughout all the
departments the best available men
were selected with as much care as for
a private corporation. This force still
remains intact. Together with the com-
missioners, whose board has been
broken only by the death of Mayor
Austin, they form an administration as
continuous as that of any business con-
cern. Galveston, instead of changing
managers every two years, has been
governed by trained and experienced
men. This government has now served
five years. It has ceased to be an ex-
periment. It has had ample time to
prove itself.

Its brilliant success is best shown by
its financial record. This is stated in a
few words. The Commission found the
city bankrupt, it has raised its credit to
above par. It has saved Galveston one
full third of her gross running ex-
penses. The annual cost of the govern-
ment of Galveston has averaged
about \$650,000. In the four and a half
years of commission government end-
ing February 28, 1906, a saving of at
least \$1,000,000—over \$220,000 a year—
had been made in comparison, not with
the vicious period of the ward alder-
men, but with the years of the general
aldermen, following 1895.—George
Kibbe Turner in McClure's Magazine.

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Residents of Plattsmouth Cannot
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Twice Proved.


In gratitude for complete relief from
aches and pains of bad backs—from
distressing kidney ills—thousands have
publicly recommended Doan's Kidney
Pills. Residents of Plattsmouth, who
so testified years ago, now say their
cures were permanent. This testimony
doubly proves the worth of Doan's Kid-
ney Pills to Plattsmouth kidney suffer-
ers.

John Janda, Street Commissioner,
North Twelfth street, Plattsmouth,
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dorsed Doan's Kidney Pills through the
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acute attack of lumbago and various
annoying symptoms of kidney trouble
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Remember the name—Doan's—and
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One of the Kunsman & Range de-
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over a high bank and was injured so
badly that it had to be killed.



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Wise Talks By the Of- fice Boy

I was reading in a comic al-
manac how to make money. It
said: "You want a dollar bill up
in your hand then lay it out
flat and you find it in creases."
If you want to make money
fast you "take a \$2.00 bill, fold
it once and you double it; fold
it again and you'll find it in-
creases four fold; keep on
folding it and you will find it
increases eight fold and even more." Gee, isn't that fierce? Seems
to me if a man wants to monkey with money that way he could do
better by coming in here and buying a barrel of National Ginger
Snaps. That's 3 lbs. for 25c. Then you buy a jar of Crosse-Black-
well's Black Currant Jam. That's 25c. Then you buy a box of
Bent's Water crackers, the real ones from Redding, Mass., that's
30c. Then you buy a can of Burnham's Boston Clam Chowder.
That's 25c. Then you can keep the change and can go home and
open up your black currant jam and have your wife fix up a cup
of Baker's cocoa or a cup of Ceylon tea and then you get up early
the next morning and open up your clam chowder and your apple
butter and, say, you are strictly in it.

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